Draw up flexible budget for, operating at 90 per cent, and
[Aug-11] 100 per capacities. If the current total sale in the market is only for $85 \%$, of plant capacity, would you recommend accepting an indent equal to plant capacity utilization of another $10 \%$ (i.e. the plant required to operate at $95 \%$ capacity) for Rs.55,000? Justify your recommendations
6. a) "Dividend is a part of residual"-do you agree? Why or why not? Briefly explain determinants of dividend and dividend policy

## OR

b) Discuss in nutshell various components of capital structure and outline briefly the importance of capital structure in a large electronics manufacturing company

## SECTION-C

7. Case Study (Compulsory):

From the following particulars of XYZ Ltd., Faridabad, prepare a Cash Budget for the three months ending $30^{\text {th }}$ June 2009, from the information given below and submit a report to the Management

| a) Month | Sales | Materials | Wage | Overheads |
| :---: | :---: | :---: | :---: | :---: |
|  | Rs. | Rs. | Rs. | Rs. |
| February | 14,000 | 9,600 | 3,000 | 1,700 |
| March | 15,000 | 9,000 | 3,000 | 1,900 |
| April | 16,000 | 9,200 | 3,200 | 2,000 |
| May | 17,000 | 10,000 | 3,600 | 2,200 |
| June | 18,000 | 10,400 | 4,000 | 2,300 |

b) Credit terms are:

Sales and debtors- $10 \%$ sales are on cash, $50 \%$ of the credit sales are collected next month and the balance in the following month:

| Creditors - Materials | 2 months |
| :---: | ---: |
| Wages | $1 / 4$ month |
| Overheads | $1 / 2$ month |

[MPDBA 201/MPDHR 201/CPDCO-201]
MBA (GEN \& HRM) \& M.Com. DEGREE EXAMINATION
II YEAR

## FINANCIAL MANAGEMENT

(Effective from the admitted batch 2009-10)

## Time: 3 Hours

Max.Marks: 70
Instructions: All parts of the unit must be answered in one place only.
Figures in the right hand margin indicate marks allotted.

## SECTION-A

1. Answer any Five of the following:
a) Importance of Accounting
b) Going concern concept
c) Cash flow Statement
d) Elements of cost
e) Liquidity Ratios
f) Components of working capital
g) Types of dividends
h) Material Variances

## SECTION-B

Answer all questions:
2. a) "Small pencil is better than large memory"-comment on it. Briefly discuss various accounting concepts with suitable examples and their relevance in current days business environment

OR
b) Compare and contrast between accounting and financial management with suitable illustrations
3. a) From the following trial balance taken from M/s. XYZ trading company, prepare Trading and Profit \& Loss account and Balance sheet as on date, for the fiscal year ending 31 ${ }^{\text {st }}$ March 2010

| Trial Balance |  | Debit <br> (Rs.) |
| :--- | :---: | :---: |
| Credit <br> (Rs.) |  |  |
| Stock 1-04-2009 (opening stock) | 35000 | - |
| Debtors | 50000 | - |
| Creditors | - | 44000 |
| Purchases | 178000 | - |
| Sales | - | 320000 |
| Purchases returns | - | 24000 |
| Sales returns | 34000 | - |
| Furniture | 28000 | - |
| Capital | - | 250000 |
| Fire insurance premium | 4000 | - |
| Rent and rates | 10000 | - |
| Printing and Stationery | 20000 | - |
| Bills receivables | 28000 | - |
| Bills payables | - | 32000 |
| Dividend received | - | 24000 |
| Wages | 20000 | - |
| Salaries | 16000 | - |
| Telephone bill | 6000 | - |
| Advertising and sales promotion expenses | 42000 | - |
| Discount | 8000 | 2000 |
| Investment | 120000 | - |
| Interest on investment | - | 14000 |
| Audit fee | 16000 | - |
| Cash in hand | 5000 | - |
| Bank overdraft | - | 28000 |
| cash at bank | 5000 | - |
| Electricity bill | 23000 | - |
| Building | 90000 | - |
|  | 738000 | 738000 |

## Adjustments:

Closing stock on 31-3-2010 Rs. 60000
Provide 10\% depreciation on building and 5\% on furniture
Interest on investment Rs. 6000 due to be received
Provide for doubtful debts on debtors @ 5\%
Salaries outstanding Rs. 2000
b) "Analysing ability of business operations in generating cash inflows is one of the major objectives of cash flow statement", do you agree? Why or why not? Briefly outline how cash flow statement helps the management
4. a) From the following data calculate contribution per unit, breakeven point, sales required to earn profit Rs.30000, profit when sales is 20000 units, margin of safety when sale is 25000 units.

Selling price per unit Rs. 15
Variable cost per unit Rs. 10
Total fixed cost Rs. 50000
OR
b) Define Inventory management and explain briefly various techniques of inventory management in a large automobile manufacturing company
5. a) "Financial ratios are like clay, one can make idol of God or idol of Devil"-comment on it. Discuss briefly the role ratio analysis is tool and techniques in managerial decision making

## OR

b) A department of Company $X$ attains sales of Rs.6,00,000 at $80 \%$ of its normal capacity and its expenses are given below:

## Administration Costs (Fixed):

| Office salaries | Rs. 90,000 |
| :--- | :--- |
| General Expenses | 2 per cent of sales |
| Depreciation | 7,500 |
| Rates and Taxes | 8,750 |
| Selling Costs: | 8 per cent of sales |
| Salaries | 2 per cent of sales |
| Travelling Expenses | 1 per cent of sales |
| Sales Office | 1 per cent of sales |
| General Expenses |  |
| Distribution Costs: | Rs. 15,000 |
| Wages (fixed) | 1 per cent of sales |
| Rent | 4 per cent of sales |
| Other Expenses |  |

c) Cash and bank balance on $1^{\text {st }}$ April 2009 is expected to be Rs.6,000
d) Other relevant information's are:
i) Plant and machinery will be installed in February 2009, at a cost of Rs. 96,000 . The monthly installment of Rs. 2,000 is payable from April onwards.
ii) Dividend @ 5\% on Preference Share Capital of Rs.2,00,000 will be paid on $1^{\text {st }}$ June
iii) Advance to be received for sale of vehicles Rs.9,000 in June
iv) Dividends from investments amounting to Rs. 1,000 are expected to be received in June. Income tax (advance) to be paid in June is Rs.2,000

